
Z. DEVELOPMENT PARTNERS

1. Partner Definitions

We attempted to include as development partners the agencies and organizations we are most likely to associate with in some form or manner to address priorities in the CEDS Regional Action Plan. These include currently active, past, and potential new partners. Associations with these entities may be established on a formal or informal basis.

While the approach is comprehensive, it is probably not exhaustive, and we apologize for any oversight made in compiling the list.

The partnership focus briefly states activities normally carried out, and potential services or funding the agency or organization can bring to the partnership. Some of these partnerships will be initiated by DRG, and some by other partners. Multiple agency partnerships are also anticipated.

Development practitioners and professional organizations are not considered partners unless they provide active participation in the Valley projects.

2. Development Partner Listings (Table Z-1)

A total of 56 agencies and organizations are listed. For the most part, these are the same ones included on the list of acronyms for the Regional Action Plan. Private businesses and lenders on the list refer mostly to local entities.

Of these agencies and organizations, 18 (or about one-third) are considered “major development partners” by our frequency of contact with them, or because they currently provide funding or contracts for services with the DRG. This selection is in no way intended to discount the value of contributions being made by the other 38 agencies, or the possibility of greater involvement with them in the future.

In addition to the above, we would also include the county and municipal governments in the Valley as development partners by their interest and participation in the District program and the CEDS planning process.

Table Z-1
Development Partners

Agency/Organization	Area Covered or Office	Partnership Focus
Alamosa Chamber Development Corporation (ACDC)	Alamosa County	Business recruitment and retention, downtown development, convention center and museum.
Action 22	6 SLV counties + 16 more Including Pueblo & SE Colorado counties	Input to State government on transportation, economic development, tourism, and agricultural issues. Modeled after Club 20 on Western slope.
Adams State College (ASC)	State college system, campus in Alamosa	Research and studies, business assistance programs through SBDC, telecommunications. Early organizational supporter.
Alamosa Uptown & River Association (AURA)	Alamosa County	Downtown improvements, inventories, and various enhancement projects.
Costilla County Economic Development (CCED)	Costilla County	County prioritized development projects.
Colorado Department of Agriculture Marketing Division	Office in Lakewood	Feasibility studies, cooperative marketing, niche markets, value added ag grants, seminars.
Colorado Department of Labor & Employment (CDLE)	Denver office	Labor force data through the Labor Market Information Section (LMI), potential support for labor market studies.
Colorado Division of Housing (CDOH)	Denver office	Information and advisement on housing issues affecting development projects.
Colorado Department of Transportation (CDOT)	Region 5 Engineering District, Durango Division of Transportation Development, Denver	Transportation planning and assistance, enhancement project funding, data and information, access to decision process.
Colorado Department of Transportation; Transit Division	Statewide	Transit planning assistance to local groups, and potential funding source for public transit in the Valley.
Colorado Division of Wildlife (CDOW)	Monte Vista office	Trails and recreation projects, nature-based tourism, and related projects.
Colorado Department of Public Health & Environment (CDPHE)	Monte Vista office	Water and sewer improvements, water and air quality issues.
Colorado Division of Water Resources (CDWR), District III Engineer	San Luis Valley and Upper Rio Grande Basin	Water status reports and advisement of water availability at purposed development sites.
Colorado Housing Transit Authority (CHFA)	Denver office	Potential sources of leveraging for RLF projects, secondary loan markets, and a range of other services.
Chamber of Commerce (COC)	Various SLV Counties or Communities	Tourism, business recruitment and retention, downtown improvements.
Conejos - Community, Economic & Environment Progressing Together (CON-CEPTs)	Conejos County	County prioritized development projects, Empowerment Zone and other applications.
Colorado Rural Development Council (CRDC)	Statewide	Leadership participation, access to new programs and funding sources assisting rural areas.

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Table Z-1 (Continued)

Agency/Organization	Area Covered or Office	Partnership Focus
Colorado Rural Housing Development Corporation (CRHDC)	SLV office in Alamosa	Information and advisement on housing issues affecting development projects.
Colorado State University (CSU)	Campus in Fort Collins Extension office in Alamosa	Anti-oxidant study is being done in Fort Collins. Participation in local projects is with the local area extension office in Alamosa.
University of Colorado Business Assistance Center (CUBAC)	Local grant college, campus in Boulder	Research and information in technical areas.
Colorado Workforce Development Center (CWDC)	SLV offices in Alamosa and Monte Vista	Income screening for RLF projects, local labor information, placement services for new business locations.
Colorado Division of Local Govt, Demography Section	Denver office	State Data Center Affiliate, census and other data, base industry analysis, forums and workshops.
Colorado Department of Local Affairs (DOLA)	SLV office in Monte Vista Pueblo BDR office, Denver office	Funding from Energy Impact and CDBG for infrastructure projects, technical assistance to local government, project planning, seminars, and workshops.
Economic Development Administration (EDA)	Denver Regional Office and EDR	Planning grants for CEDS program, Public Works and Economic Assistance Grants for infrastructure, EDA-funded RLF programs, other funding sources and technical assistance.
Colorado Economic Development Commission (EDC)	Accessed through OED office in Denver	Potential funding based on jobs created for projects with significant job and economic benefits.
U.S. Environmental Protection Agency (EPA)		Potential partner for brownfields projects.
Federal Emergency Management Agency (FEMA)		Potential partner for emergency or disaster prevention projects.
Financial Review Committee (FRC)	Accessed through OED office in Denver	Approves CDBG infrastructure project applications, approves CDBG-funded RLF loans over \$100,000, and sets policy for the CDBG-funded RLF programs.
SLV GIS/GPS Authority (GIS)	San Luis Valley	Maps, technical assistance, disaster prevention, trails and recreation, data collection, and other projects.
U.S. Department of Housing and Urban Development (HUD)	Denver office	Potential funding source for a range of new projects applicable to regional priorities.
SLV Information Center	Office in Monte Vista	Regional tourism planning, tourism summit participation.
Los Caminos Antiguos Scenic & Historic Byway, (LCA)	Alamosa, Conejos, Costilla counties	Application for National Heritage Area designation, pass through funding service for LCA.
County Lodging Tax Boards	Various SLV counties	Regional tourism planning, funding for regional priorities, tourism summit participation.
SLV Museum Committee	Alamosa County	Development of museum and associated cultural activities.
Monte Vista Urban Renewal Authority (URA)	Monte Vista	Downtown revitalization, business recruitment and retention.

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Table Z-1 (Continued)

Agency/Organization	Area Covered or Office	Partnership Focus
National Park Service (NPS)	Office at Sand Dunes	Participation on tourism projects, information on visitation, and potential input on park upgrade.
Colorado Office of Economic Development & International Trade (OED)	Office in Denver and Pueblo	CDBG grants for RLF capitalization and infrastructure, RLF operation technical assistance, new program opportunities, business prospect leads, impact studies, Enterprise Zone guidance and marketing funds, trade show participation, conferences and seminars, financial summits, and other projects.
Private businesses and lenders	San Luis Valley	Government financing for RLF projects, identification of primary investors.
Private Foundations	Various State and National offices	Funding assistance for infrastructure and community service projects.
Rural Community Assistance Corporation (RCAC)	Denver office	Provides planning and assistance for Costilla County projects, potential for participation in other projects.
Region 9 Economic Development District (Region 9 EDD)	Office in Durango	Potential partner for Forest Service - funded RLF, and other potential projects.
SLV Resource Conservation & Development (RC&D)	San Luis Valley	Partner for aquaculture, museum, targeted industry projects, potential for others.
Rio Grande National Forest (RGNF)	Office in Monte Vista	Trails and recreation, new tourism initiatives, and other projects.
Rio Grande Water Conservation District (RGWCD)	Office in Alamosa	Water studies, information, and advisement concerning prospective development.
Saguache County Sustainable Environment and Economic Development (ScSEED)	Saguache County	County prioritized development projects.
Small Business Development Center (SBDC)	San Luis Valley Adams State campus	Business plan assistance for RLF applicants, Leading Edge, conferences and seminars, business project referrals, VBI, and other potential projects.
Southern Colorado Economic Development District (SCEDD)	Office in Pueblo	RLF participation with SBA 504 loans, and other project potentials.
Colorado Jobs for Progress (SER)	Offices in Alamosa and Monte Vista	Job training programs for new and expanding business.
SLV Telecommunications Authority Board	San Luis Valley	Guidance for infrastructure improvements and service standards.
SLV Transit Coalition	San Luis Valley	Currently inactive pending initiatives to establish a regional transit authority.
El Telar	San Luis Valley	Internet training and related assistance.
The Nature Conservancy (TNC)	Zapata/Medano Ranch	Wetlands project, nature-based tourism, and other project potentials.
Trinidad State Junior College (TSJC)	Valley Campus in Alamosa	Participation with National Heritage Area application, potential for cooperation in labor force studies.

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Table Z-1 (Continued)

Agency/Organization	Area Covered or Office	Partnership Focus
USDA Rural Development	Offices in Lakewood and Trinidad	RBEG and RBOG grants, guaranteed loan program participation for development projects, and other potential projects.
U.S. Fish & Wildlife Service	Office at Alamosa NWR	Nature-based tourism, and other potential projects.
Valley Wide Health Services (VWHS)	Alamosa office	Projects related to health services, and various projects with the SLV Community Connections (healthy communities) program.

Source: SLV Development Resources Group, September 2002.

Bold print indicates major development partners based on frequency of contact or formalized contracts.