
Z. DEVELOPMENT PARTNERS

1. Partner Definitions

We attempted to include as development partners the agencies and organizations we are most likely to associate with in some form or manner to address priorities in the CEDS Regional Action Plan. These include currently active, past, and potential new partners. Associations with these entities may be established on a formal or informal basis.

While the approach is comprehensive, it is probably not exhaustive, and we apologize for any oversight made in compiling the list.

The partnership focus briefly states activities normally carried out, and potential services or funding the agency or organization can bring to the partnership. Some of these partnerships will be initiated by SLVDRG, and some by other partners. Multiple agency partnerships are also anticipated.

Development practitioners and professional organizations are not considered partners unless they provide active participation in the Valley projects.

2. Development Partner Listings (Table Z-1)

A total of 58 agencies and organizations are listed. A number of these are also included on the list of acronyms for the Regional Action Plan. Private businesses and lenders on the list refer mostly to local entities.

Of these agencies and organizations, 47 (81.0%) are considered "major development partners" by our frequency of contact with them, or because they currently provide funding or contracts for services with the DRG. This selection is in no way intended to discount the value of contributions being made by the other 11 agencies, or the possibility of greater involvement with them in the future.

In addition to the above, we would also include the county and municipal governments in the Valley as development partners by their interest and participation in the District program and the CEDS planning process.

**Table Z-1
Development Partners**

Agency/Organization	Area Covered or Office	Partnership Focus
Action 22	6 SLV counties + 16 more Including Pueblo & SE Colorado counties	Input to State government on transportation, economic development, tourism, and agricultural issues. Modeled after Club 20 on Western slope.
Adams State College (ASC)	State college system, campus in Alamosa	Various assistance on development projects through Department of Community Partnerships. Co-sponsorship of seminars, sharing of college facilities, etc. Early organizational supporter.
Alamosa City Development Coalition Initiative	City and County	Formed to convene all development entities including Alamosa City and County, SLVDRG, ACDC, Downtown Merchants, Chamber, AURA, and others.
Alamosa Community Development Corporation (ACDC)	Alamosa County	Business recruitment and retention, downtown development, convention center.
Alamosa County Events and Facilities Local Marketing District (ACELFMD)	Alamosa County	Partner in purchasing depot properties for conversion into Business Development Center
Alamosa Uptown & River Association (AURA)	Alamosa County	Downtown improvements, inventories, and various enhancement projects.
CDOT Transit Unit	Statewide	Transit planning assistance to local groups, and potential funding source for public transit in the Valley.
Chambers of Commerce (COC)	Various SLV Counties and Communities	Tourism, business recruitment and retention, downtown improvements.
Colorado Department of Agriculture Marketing Division	Office in Lakewood	Feasibility studies, cooperative marketing, niche markets, value added ag grants, seminars.
Colorado Department of Labor & Employment (CDLE)	Denver office	Labor force data through the Labor Market Information section (LMI), potential support for labor market studies.
Colorado Department of Local Affairs (DOLA)	SLV office in Monte Vista Pueblo BDR office, Denver office	Funding from Energy Impact and CDBG for infrastructure projects, technical assistance to local government, project planning, seminars, and workshops.
Colorado Department of Public Health & Environment (CDPHE)	Denver and Pueblo offices	Water and sewer improvements, water and air quality issues.
Colorado Department of Transportation (CDOT)	Region 5 Engineering District, Durango Division of Transportation Development, Denver	Assistance for transportation planning through SLV Transportation Planning Region and Regional Planning Commission.
Colorado Division of Water Resources (CDWR), District III Engineer	San Luis Valley and Upper Rio Grande Basin	Water status reports and advisement of water availability at purposed development sites.
Colorado Division of Wildlife (CDOW)	Monte Vista office	Trails and recreation projects, nature-based tourism, and related projects.

Table Z-1 (Continued)

Colorado Economic Development Commission (EDC)	Accessed through OED office in Denver	Potential funding based on jobs created for projects with significant job and economic benefits.
Colorado Financial Review Committee (FRC)	Accessed through OED office in Denver	Approve CDBG infrastructure project applications, approves CDBG-funded RLF loans over \$100,000, and sets piling for the CDBG-funded RLF programs.
Colorado Housing Finance Authority (CHFA)	Denver office	Potential sources of leveraging for RLF projects, secondary loan markets, and a range of other services.
Colorado Jobs for Progress (SER)	Offices in Alamosa and Monte Vista	Subsidized job training programs for new and expanding business.
Colorado Office of Economic Development & International Trade (OED/IT)	Office in Denver and Pueblo	CDBG grants for RLF capitalization and infrastructure, RLF operation technical assistance, new program opportunities, business prospect leads, impact studies, Enterprise Zone guidance and marketing funds, trade show participation, conferences and seminars, financial summits, and other projects.
Colorado Rural Development Council (CRDC)	Statewide	Leadership participation, access to new programs and funding sources assisting rural areas.
Colorado Rural Housing Development Corporation (CRHDC)	SLV office in Alamosa	Information and advisement on housing issues affecting development projects.
Colorado State University (CSU)	Campus in Fort Collins Extension office in Alamosa	Participation in local projects is with the local area extension office in Alamosa.
Colorado Workforce Development Center	SLV offices in Alamosa and Monte Vista	Income screening for RLF projects, local labor information, placement services for new business locations.
Costilla County Economic Development (CCED)	Costilla County	County prioritized development projects.
Conejos - Community, Economic & Environment Progressing Together (CON-CEPTS)	Conejos County	County prioritized development projects, and assistance on project funding applications.
County Lodging Tax Boards	Various SLV counties	Regional tourism planning, funding for regional priorities, tourism summit participation.
CSU Ag Research Center	Center, Colorado	Ag information and statistics
Del Norte EDC	Del Norte, Colorado	Assistance on community assessments and selected projects
Economic Development Administration (EDA)	Denver Regional Office and EDR	Planning grants for CEDS program, Public Works and Economic Assistance Grants for infrastructure, EDA-funded RLF programs, other funding sources and technical assistance.
El Pomar and other Private Foundations	Various State and National offices	Funding assistance for infrastructure and community service projects.

Table Z-1 (Continued)

Governor's Office of Energy (GOE)	Statewide	CSP Solar Feasibility Study
Los Caminos Antiguos Scenic & Historic Byway, (LCA)	Alamosa, Conejos, Costilla counties	Application for National Heritage Area designation, pass through funding service for LCA.
Monte Vista Downtown Development Committee (and Urban Renewal Authority)	Monte Vista	Downtown revitalization, business recruitment and retention.
National Park Service (NPS)	Office at Sand Dunes	Participation on tourism projects, information on visitation, and potential input on park upgrade.
National Renewable Energy Laboratories (NREL)	Golden, Colorado	CSP Solar Feasibility Study
Private businesses and lenders	San Luis Valley	Government financing for RLF projects, identification of primary investors.
Region 9 Economic Development District (Region 9 EDD)	Office in Durango	Potential partner for venture capital and loan financing projects.
Rio Grande National Forest (RGNF)	Office in Monte Vista	Trails and recreation, new tourism initiatives, and other projects.
Rio Grande Water Conservation District (RGWCD)	Office in Alamosa	Water studies, information, and advisement concerning prospective development.
Saguache County Sustainable Environment and Economic Development (ScSEED)	Saguache County	County prioritized development projects.
Sangre de Cristo National Heritage Area Strategy Committee	Alamosa, Conejos, and Costilla Counties	Member of original strategy committee
SLV GIS/GPS Authority (GIS)	San Luis Valley	Maps, technical assistance, disaster prevention, trails and recreation, data collection, and other projects.
SLV Health Trends and Data Committee	Valleywide	Data coordination effort by Rocky Mountain Prevention Center and various health providers
SLV Information Center	Office in Monte Vista	Regional tourism planning, tourism summit participation.
SLV Museum Committee	Alamosa County	Development of museum and associated cultural activities.
SLV Resource Conservation & Development (RC&D)	San Luis Valley	Partner for aquaculture, museum, targeted industry projects, potential for others.
SLV Small Business Development Center (SBDC)	Kavelys Business Center, Alamosa	Business plan assistance for RLF applicants, Leading Edge, conferences and seminars, business project referrals, and other potential projects.
SLV Transit Advisory Committee (TAC)	San Luis Valley	Coalition of transit and human service providers required for planning and operation of transit services in the Valley
Southern Colorado Economic Development District (SCEDD)	Office in Pueblo	RLF participation with SBA 504 loans, and other project potentials.

Table Z-1 (Continued)

Trinidad State Junior College (TSJC)	Valley Campus in Alamosa	Participation with National Heritage Area application, potential for cooperation in labor force studies.
Upper Rio Grande EDC	Rio Grande County	Projects primarily affecting western Rio Grande County.
U.S. Department of Housing and Urban Development (HUD)	Denver office	Potential funding source for a range of new projects applicable to regional priorities.
U.S. Environmental Protection Agency (EPA)	Denver and Cincinnati	Member of data team for San Luis Basin Sustainability Project. Potential partner for brownfields projects.
U.S. Fish & Wildlife Service	Office at Alamosa NWR	Nature-based tourism, and other potential projects.
USDA Rural Development	Offices in Lakewood and Trinidad	RBEG and RBOG grants, guaranteed loan program participation for development projects, and other potential projects.
Valley Wide Health Services (VWHS)	Alamosa office	Projects related to health services, and various projects with the SLV Community Connections (healthy communities) program.

Source: SLV Development Resources Group, December 2007

Bold print indicates major development partners based on frequency of contact or formalized contracts.